Management & Operating Contractor



Worker Involvement The 8th Guiding Principle

ISM Workshop:
"Charting the Future of ISM: Sharing ISM Achievements,
Successes, and Challenges"

Session D-4 - Successful Management/Labor Partnership

Jayne Davis & Dennis Anderson December 6, 2000 9:00 AM Gold Room

Background

- The Office of Civilian Radioactive Waste Management (OCRWM) is the DOE office for Yucca Mountain.
- Mission is to provide the basis for a national decision regarding the development of a repository for spent nuclear fuel and high-level waste at Yucca Mountain.
- Current field work activities include:
 - Construction support for scientific experiments.
 - Corrective and preventative maintenance for existing infrastructure.

Yucca Mountain



SRCR_V1S1_Fig. 1-1a.ai

Yucca Mountain Tunnel



SRCR_V1S1_Fig1-15a.ai

Brief History

- EH-2 review in April of 1999 found that work control was fragmented and ineffective
- Near miss accident in May 1999 lead to site shut down
- Began total re-work of the Work Control process in June 1999 as part of implementing ISM at Yucca Mountain

Worker Committee Involvement

Established Team Yucca:

- Labor committee
- Drives ISM implementation at the craft level.
- **Re-committed to ESF Blue Ribbon Committee:**
 - Labor and Management committee
 - Serves as a forum to communication about safety between bargaining employees and Management.
- **Re-committed to Labor Management Committee:**
 - Labor and Management committee
 - Ensures two way communication of all issues which includes safety and health issues of concern to employees

Worker Involvement in Work Control

- Participation in walk- downs with planners to verify:
 - equipment problems
 - as-built configuration
 - work methodology
 - ensure right craft involved in review
 - hazards are identified and mitigated
- Feedback on Work Instructions is used:
 - by planners in new work instruction packages
 - to determine if other work requests need to be initiated
 - if a Lessons Learned bulletin should be generated

Benefits of Worker Involvement in Work Control

- Better planning and less rework
- Hazards are identified and mitigated
- **Better work environment**

Examples of Worker Involvement

Work Orders

Craft Worker Involvement

Scrub Teams

Walkdowns